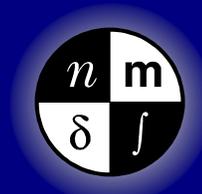


# Design for Quality & Manufacturing

## A Case Study - NeoMagic

Prakash Agarwal, President, CEO  
Sudhir Chandratreya, VP-Technology  
NeoMagic Corporation



March 21, 2000

# NeoMagic History



- σ Founded - Summer 1993
- σ First Production Shipment - 1Q96
- σ Leading Supplier of Notebook Multimedia Chips
- σ Publicly Held Since 1Q97

# Outline



Need a Vision

Add Value

Use a Commercially Viable Method

Execute

Establish a Track Record

Enable Customer to Succeed

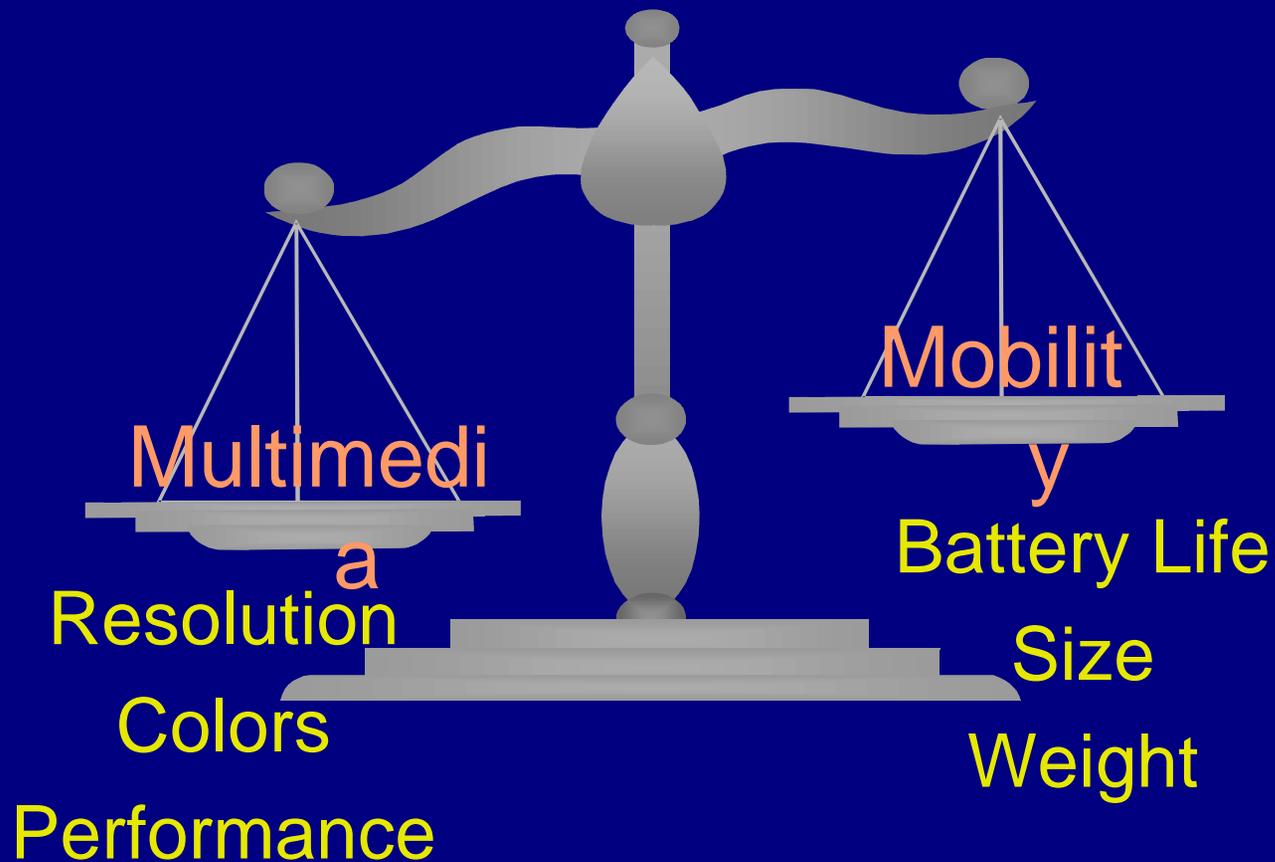
A Team That Stays Focused Builds on  
Success

# What Was The Vision?



Emerging Trends - Mobilizing  
Multimedia

# The Paradox was



Opportunity: Mobilize  
Multimedia

# How Do You Add Value?



Compelling Product  
Proposition:

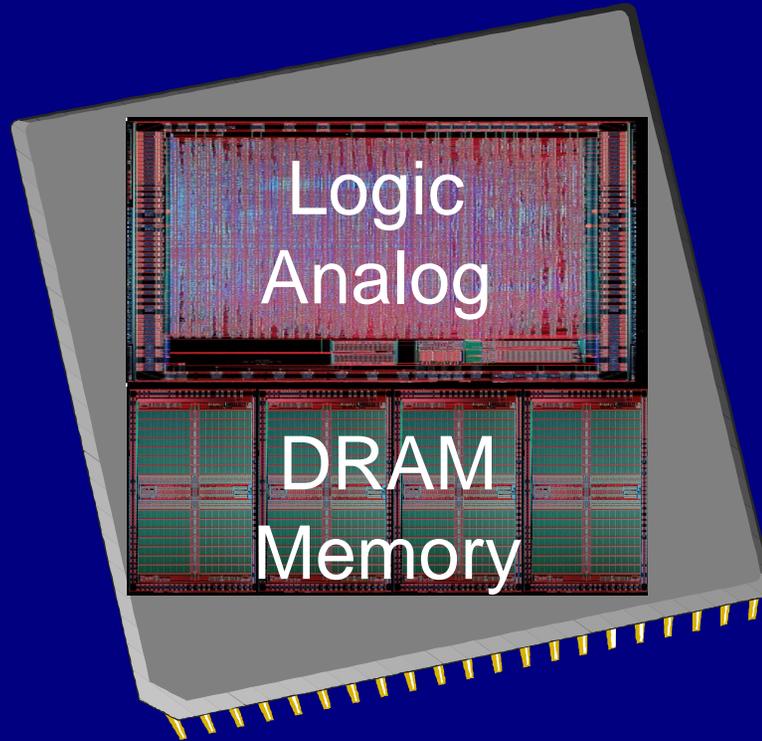
Differentiation Through  
Integration

# Embedded DRAM Technology

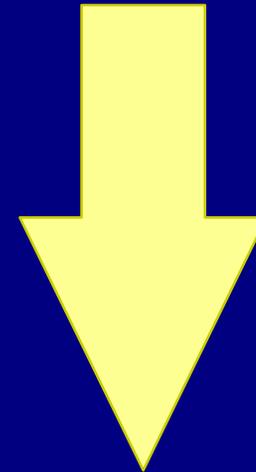


Increases  
Performance  
&

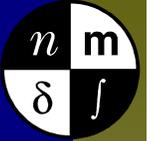
 Reliability



Reduces  
Size &  
Power  
Consumption



MagicWare™: Pioneering  
eDRAM Technology

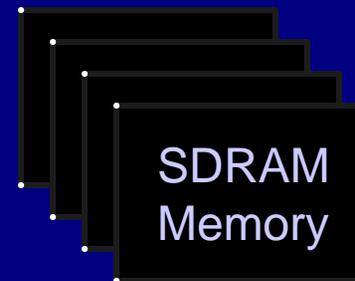
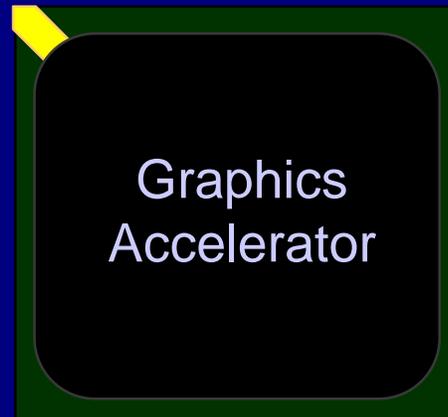


# Your Method Must Be Commercially Viable

Economics of Embedded  
DRAM



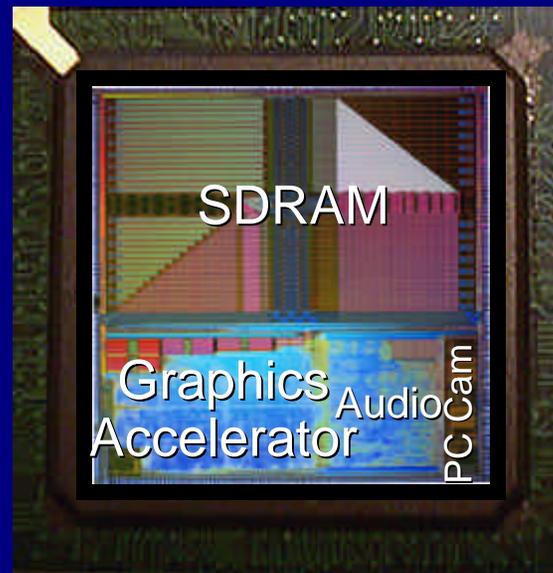
# Hidden Cost of Discrete Solution



Defect Rate



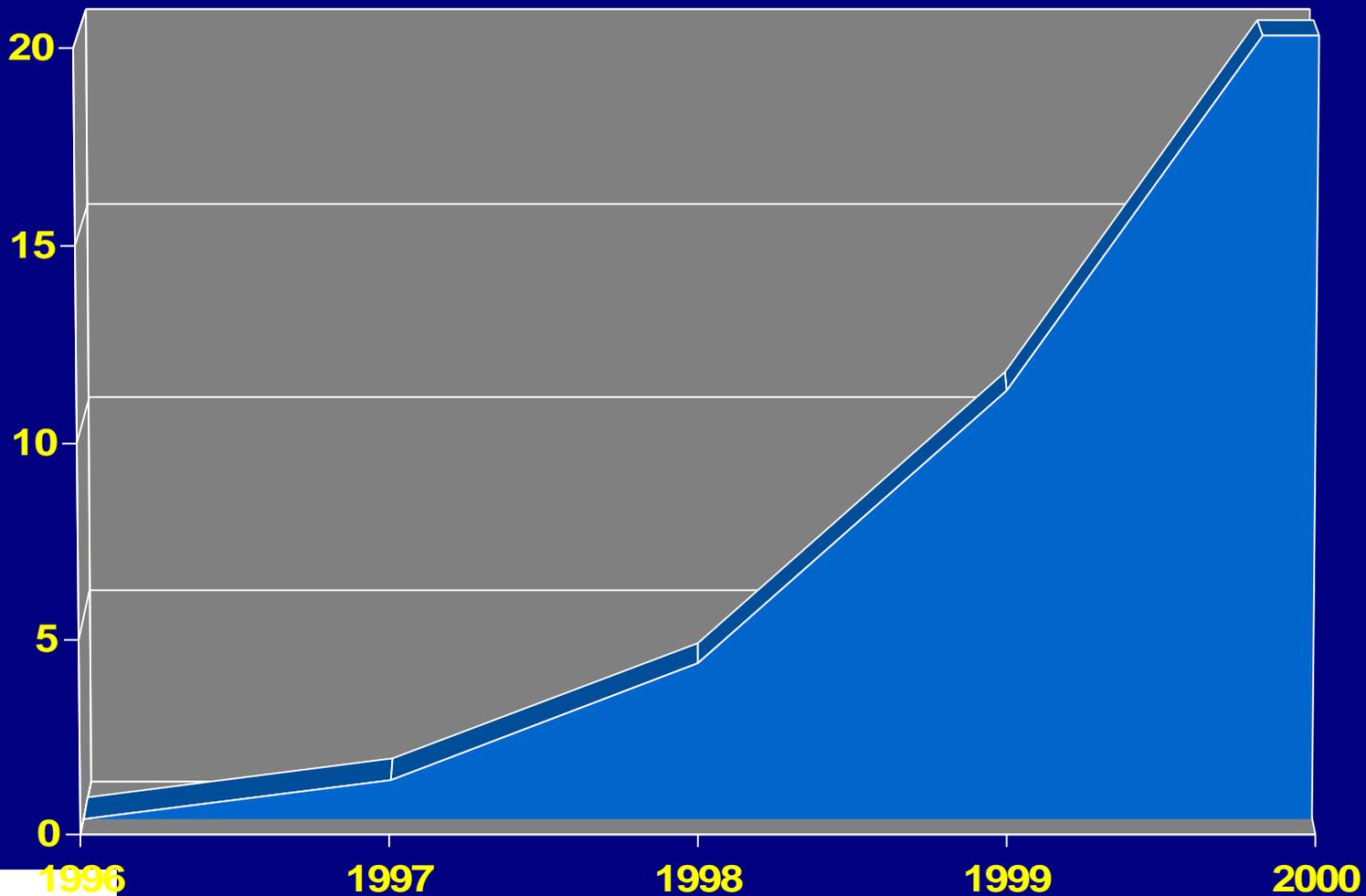
# NeoMagic Solution



# NeoMagic eDRAM Volume Experience



Cumulative Units Shipped (millions)

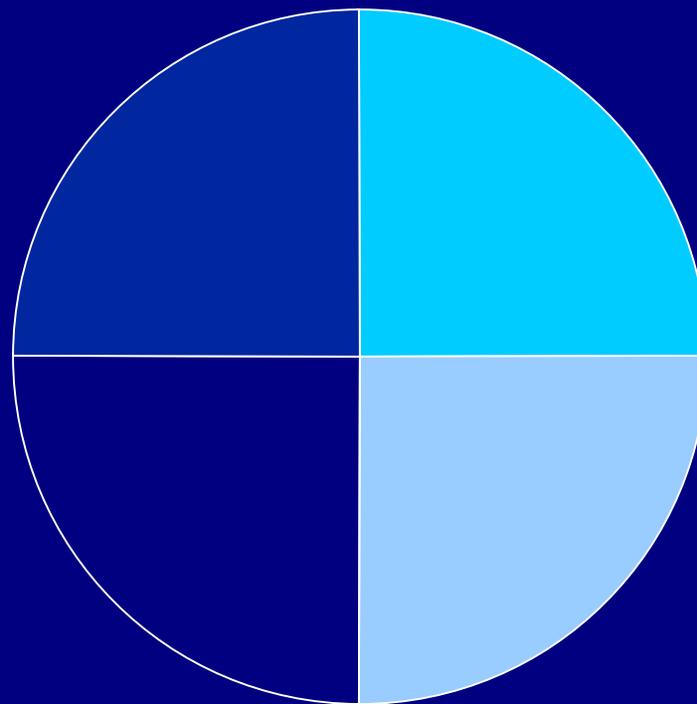


# Execute



Build A Team That Stays Focused  
Success Builds Up On Success

# Entire Team Contributes to Design for Quality



- Marketing
- Management
- Engineering
- Manufacturing

# Marketing



## Analysis of Market Requirements

- σ Major customer product roadmaps
- σ Major customer feature requirements
- σ Competitive offerings and product roadmaps
- σ A well-defined product specification

# Marketing

## Evaluating the Market Size



- $\sigma$  Research analysts' forecasts
- $\sigma$  Competitive cost structures
- $\sigma$  What is the window of opportunity for the product?

# Management

## Evaluating Internal Variables



- σ An accurate evaluation is important - Ask the tough questions!
- σ Does the new product fit with your technology roadmap?
- σ Does it fit with the capability of one or more of your strategic partners?
- σ Will the product add value at a competitive price?
- σ Match market requirements to your Company's capabilities.

# Management

## Analyzing Costs Versus ASPs



- $\sigma$  What are the costs for design, development, production, testing cycles?
- $\sigma$  What are the ASPs in the early market?  
In the later market?
- $\sigma$  Can the product be cost reduced?
- $\sigma$  What is the potential return on investment in each cycle?

# Engineering

## Three Phases of Design Development



### σ Phase I - Development

Well-defined specs , Choose correct technology, Right skills for every job, Right tools, Database management, Revision control, Design Reviews, simulations, emulation, Testability, fault grading etc. Develop processes, Create Cost reduction plan

### σ Phase II - Verification

Do you deliver what you promised?  
Compatibility Lab Tests (e.g.WHQL)  
Customer Qualification

### σ Phase III - Pre-Production

Customer line validation - Catch the problems early , get every line return from customer. Use bench testers, do Customer characterization

# Manufacturing



- σ Identify fab partners with DRAM design capability & proven process technology
- σ Scrutinize their reliability and quality assurance procedures
- σ Develop tools for monitoring and increasing yields
- σ Keep consistent flow and controls
- σ Keep close ties with key customers
- σ Customer will succeed on system level only if integration leads to a lower defect rate

# Execute



Stay Focused On Your Vision,  
Build on It

Manage Risk Prudently

# Vision For Future



Enabling Technologies For  
the **Internet Age**  
**Internet**